

Final Annual Accounts 2013

26 June 2014

The Final Annual Accounts 2013 are drafted in accordance with Title VII of the SESAR Joint Undertaking Financial Rules[1], which are established in accordance with Council Regulation (EC) No 219/2007, as last modified by Council Regulation (EC) 1361/2008, governing the financial year 2013[2].

In accordance with Article 4a of the SESAR Joint Undertaking basic act, the SESAR Joint Undertaking Financial Rules were adopted by the Administrative Board in accordance with Article 185(1) of the EU Financial Regulation. The SESAR Joint Undertaking Financial Rules received the prior consent of the European Commission for the provisions that, due to specific operating needs of the Joint Undertaking, depart from the rules laid down in Commission Regulation (EC, Euratom) No 2343/2002 of 23 December 2002 on the framework Financial Regulation for the bodies referred to in Article 185 of the EU Financial Regulation. The European Court of Auditors expressed its opinion on the SJU Financial Rules in "Opinion No 2" of 15 April 2010.

On 12 December 2013, subject to the decision of the European Commission, the Administrative Board adopted new Financial Rules to enter into force on 1 January 2014, in line with the Commission Delegated Regulation (EU) of 30 September 2013 on the framework financial regulation for the bodies referred to in Article 208 of Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council. Considering the new Financial Rules entered into force on 1 January 2014, these Annual Accounts are prepared and presented in accordance with the Financial Rules of 2010; any reference in this document to the Financial Rules, consequently, should be considered to the Financial Rules of 2010.

This report is sent to the Accounting Officer of the European Commission, to the Presidents of the European Parliament and the Council of the European Union, to the European Court of Auditors as well as Directorate General for Mobility and Transport, in accordance with Article 83.3 of the Financial Rules.

STRUCTURE OF THE REPORT

This report consists of three parts:

Part I: Annual General Accounts

In accordance with Article 76 of the Financial Rules of the SESAR Joint Undertaking (hereinafter the "SJU"), the accounts consist of the financial statements of the SJU (general accounts) and of the reports on the implementation of the budget of the SJU (budget accounts), each following different accounting principles.

The general accounts are accrual accounts, meaning that the effects of transactions and other events are recognised when those transactions or events take place. They are drawn up in accordance with the accounting rules adopted by the European Commission's Accounting Officer. These rules were initially adopted on 28 December 2004 and modified from time to time until the issuance of these Final accounts, and are accrual based accounting policies derived from the International Public Sector Accounting Standards (IPSAS) or by default, International Financial Reporting Standards (IFRS).

Part I concerns only the general accounts.

Part II: Annual Budgetary Accounts

The budget accounts (Part II) are modified cash accounts. As in any cash accounting system, payments made and revenue received are recorded in the period in which the cash transaction occurs. These accounts are termed 'modified' because payment appropriations carried over are also

[1] SESAR Joint Undertaking Financial Rules adopted by the Administrative Board on 14 December 2010, reference SJU-AB-010-09-DOC-10-Final.

[2] See section 1.1 for further information.

recorded. Their purpose is for drawing up the budgetary outturn account and reports on budget implementation.

Part III: Report on budgetary and financial management

This part is dedicated to report on the budgetary and financial management during the period of the annual accounts.

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Preamble

The SJU was established on 27 February 2007 by Council Regulation (EC) 219/2007, as last modified by Council Regulation (EC) 1361/2008 (hereinafter the "SJU Regulation").

The mission of the SJU, created under Article 187 of the "Treaty on the Functioning of the European Union" and co-founded by the European Union and Eurocontrol, the founding Members, is to ensure the modernisation of the European air traffic management system by coordinating and concentrating all relevant research and development efforts undertaken by its Members and the related financing.

In particular, the SJU is responsible for the implementation of the European ATM Master Plan and for carrying out specific activities aiming at developing the new generation of air traffic management system capable of ensuring the safety and fluidity of air transport worldwide over the next thirty years. A substantial part of the benefit of the SESAR Programme lays in the involvement of most of the European ATM stakeholders for the development of the operational and technical solutions which best meet the objectives set out in the European ATM Master Plan.

The SJU became operational, in the sense of Article 6 of the SJU Regulation, as a result of the European Council decision of 8 June 2007, in anticipation on the EU Council decision on the endorsement of the Euroepan ATM Master Plan of March 2009. Furthermore, on 7 November 2008, Eurocontrol transferred to the SJU the right to use the SESAR Master Plan, together with the exclusive right to ensure its revision throughout the lifetime of the SJU.

In accordance with its founding Regulation, the SJU shall cease to exist on 31 December 2016. However, at the beginning of 2012 the European Commission submitted to the European Council and Parliament the amendment to the SJU Regulation for the extension of the SJU up to 31 December 2024 in order to ensure the performance of the SESAR Programme 2020 under the Multiannual Financial Framework 2014 – 2020 and more specifically Horizon 2020. The Council of Ministers on 16 June 2014 adopted the extension of the SJU.

1 Annual General Accounts

1.1 Certification by the Accounting Officer

The Final Annual Accounts of the SJU for the year 2013 have been prepared in accordance with the Financial Regulation applicable to the general budget of the European Union, Title VII of the SJU Financial Rules (Title 9 of the new Financial Rules) and the accounting rules adopted by the Commission's Accounting Officer, as are to be applied by all the institutions, agencies and joint undertakings.

ABAC and SAP are the SJU integrated systems as developed and implemented by the European Commission, under the responsibility of the competent Authorizing Officer and Accounting Officer, which provides them to the SJU on the basis of a Service Level Agreement.

I acknowledge my responsibility for the preparation and presentation of the Final Annual Accounts of the SJU in accordance with Article 43 of the SJU Financial Rules.

I have obtained from the Authorising Officer, who certified its reliability, all the information necessary for the production of the accounts that show the SJU's assets and liabilities and the budgetary implementation.

I hereby certify that based on this information, and on such checks as I deemed necessary to sign off the accounts, I have a reasonable assurance that the accounts present fairly, in all material aspects, the financial position, the results of the operations and the cash-flow of the SJU.

Brussels, 26 June 2014



carlo maria borghini
Deputy Executive Director
and Accounting Officer

1.2 Accounting Policies

In this Part, the SJU provides a description of the policies, principles, methods and assumptions underlying the annual general accounts.

1.2.1 Legal provisions

The main sources of principles are the accounting provisions applicable under the SJU's Financial Rules, adopted by the Administrative Board of the SJU on 14 December 2010 in accordance with Article 4a of the SJU Regulation. The accounts are drawn up in accordance with the accounting rules adopted by the Accounting Officer of the European Commission.

1.2.2 Accounting principles

The objectives of the financial statements are to provide information about the financial position, performance and cash flows of an entity that is useful to a wide range of users. In the particular case of the SJU, considering its nature and activities, the objectives are to provide information for decision making, and to demonstrate the accountability of the entity for the resources entrusted to it.

The annual general accounts shall present a true and fair view of the financial position of the SJU and supply clear and comprehensible information to describe the nature and range of its activities, explain how it is financed and supply definitive information on its operations, in such a manner that allows comparisons between financial years.

The accounting system of the European Institutions and bodies comprises general accounts and budget accounts. These accounts are kept in euro on the basis of the calendar year.

The budget accounts (Part 2 of this report) give a detailed picture of the implementation of the budget. As already mentioned, they are based on the modified cash accounting principle. The annual general accounts allow for the preparation of the financial statements as they show all charges and income for the financial year and are designed to establish the financial position in the form of a balance sheet at 31 December.

The accounting policies listed and described in this document are derived from the EU Accounting Rules and constitute the basis of the general accounts (accrual accounting). They apply to all SJU transactions but the list is not necessarily exhaustive. The fact that a principle is not mentioned does not mean that it is considered inapplicable.

Article 78 of the SJU Financial Rules sets out the accounting principles to be applied in drawing up the financial statements:

- going concern basis;
- prudence;
- consistent accounting methods;
- comparability of information;
- materiality;
- no netting;
- reality over appearance
- accrual-based accounting.

1.2.3 Currency and basis for conversion

The financial statements are presented in euro, which is the SJU's functional and reporting currency. Foreign currency transactions are converted into euro using the exchange rates prevailing at the dates of the transactions.

Year-end balances of monetary assets and liabilities denominated in foreign currencies are converted into euro on the basis of the exchange rates applicable on 31 December 2013.

Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the economic outturn account.

1.2.4 Significant changes in 2013

Mid 2013, the SJU launched a second Reallocation Process of the Programme resources. In addition, to complement the Programme work, a limited number of key projects were submitted to tender in the context of an IBAFO III. The Reallocation 2013 and IBAFO III processes were performed by the Partnership during 2013 and completed by a decision of the Administrative Board on 12 December 2013. This resulted in the release of resources previously committed to the core Programme to allow the launch of Large Scale Demonstration activities and the Definition Phase of the RPAS integration in non-segregated airspace (calls launched on 19 December 2013).

As already mentioned, the Council on 10 October 2013 adopted a position in favour of the extension of the SJU until 2024, which shall be completed now by the opinion of the European Parliament and of the European Economic Social Committee. The Council adopted the amending regulation on the extension of the SJU until 2024 on 16 June 2014.

Following the resignation in September 2013 of the SJU Executive Director, the Administrative Board, with its decision ADB(D)04-2013 appointed an Executive Director ad interim with a mandate ending in March 2014 in order to ensure the completion of the process for the selection of the new Executive Director as well as the continuity of the SJU operations.

1.2.5 Accounting policies related to the economic outturn account

1.2.5.1 Revenues

1.2.5.1.1 Members' contributions

The Members' contributions are recorded as increase in net assets once assessed, validated and recognized (see section 1.2.6.1 below).

1.2.5.1.2 Other revenues

The other revenues are interests yielded on the cash contributions and are therefore classified as financial revenues.

Revenue from the sale of goods is recognised when the significant risk and rewards of ownership of the goods are transferred to the purchaser.

Revenue associated with a transaction involving the provision of services is recognised by reference to the stage of completion of the transaction at the reporting date.

1.2.5.2 Expenditure

Exchange expenses arising from the purchase of goods are recognised when the supplies are delivered and accepted by the SJU. They are valued according to the historic cost convention.

When any request for payment or cost claim is received and meets the recognition criteria, it is recognised as an expense for the eligible amount. At year-end, incurred eligible expenses already due to the beneficiaries but not yet reported are estimated and recorded as accrued expenses.

1.2.5.2.1 Expenditure related to the SESAR Programme activities

The SJU assesses and recognizes the SESAR Programme expenses – eligible costs – claimed by its Members for the realization of the SESAR programme activities in accordance with the provisions of the Multilateral Framework Agreement (MFA), in particular those provisions governing the acceptance of deliverables and reports, and those governing the principle of eligibility of costs.

Where during a certain year the Members incur eligible costs that would be recognized in the following year(s) as in-kind contributions, the SJU accounts for these costs as presented by the Members or, in their absence, as estimated by the SJU, in the economic outturn of the year. At the same time, the SJU accounts for the estimated liability for the possible payment of the co-financing within the limits established in the MFA (max 50% of the eligible costs) and, for the remaining amount, “contributions from Members to be validated”.

1.2.6 Accounting policies related to the balance sheet

1.2.6.1 Net Assets

The way in which the SJU operates, with the focus on budgetary rules and principles, has a major impact on the presentation of the financial statements and analysis of them.

With particular regard to the Net Assets, there is no initial capital, primarily because the SJU Regulation does not contain provisions obliging the Founding Members and the other Members to endow the SJU with capital, as would be the case for a private enterprise. Similarly, the outturn cannot be measured by the same performance criteria as for a private enterprise. The SJU’s objective is not to maximise profit. These examples show that interpreting the financial statements calls for a certain measure of prudence, especially with solvency analysis.

The Net Assets are defined as assets of the entity after deducting all its liabilities.

The SJU Regulation provides for the Members to contribute to the SJU in cash or through in-kind contributions. These contributions constitute the resources of the SJU to achieve the SESAR Programme as defined in the SJU Work Programme over the period of the existence of the SJU.

In accordance with EC Accounting Rule 1 the SJU accounts for its Members’ cash and in-kind contributions as Net Assets of the SJU, even though the “General Agreement between the European Commission and the SESAR Joint Undertaking on the financial contribution of the European Union (“the EU contribution”) in the SESAR Joint Undertaking” of 7 December 2009 uses the term pre-financing.

Furthermore, with regard to the specific case of the in-kind contributions, the in-kind contributions to the SJU are considered of “equal” value as the cash contributions and thus treated similarly.
The amount of Members’ Contributions included in the Net Assets consists of

- the cash contributions received from the SJU Members;
- the value of the in kind contributions recognized by the SJU in relation to the activities realized by its Members during the year with the exclusion of the deliverables not accepted by the SJU. These contributions are valued in accordance with the criteria established in the SJU Financial Rules – Section IX and the MFA, and they shall consist in man-hours, services, the

use of tangible and intangible assets and of special facilities and/or equipment (including associated services) provided by the Members to the SJU in order to achieve the Programme, subject to the results of any audit activity carried out by the SJU in accordance with the provisions of Article 13 of the MFA.

Eligible costs sustained by the Members during a certain year for which the acceptance process of the Interim Financial Statements is not completed before the submission of the Annual Accounts, are accounted for as

- accrued expenditure in the Economic Outturn account,
- in principle maximum 50% as possible liability for the amount of the co-financing the SJU is expected to pay at the moment of the acceptance of the deliverables and of the relative Interim Financial Statements, and
- as "contributions from Members to be validated" in the liabilities for the remaining 50% difference.

It should be noted that the cash contributions referred to are received from the Founding Members to allow the SJU to partly co-finance the operational activities realized by its other Members, in order to achieve together the SESAR Programme.

1.2.6.2 Intangible fixed assets

Intangible fixed assets are valued at their acquisition price, with the exception of assets acquired free of charge that are valued at their market value. Tangible and intangible fixed assets are valued at their historic cost converted into euro at the rate applying when they were purchased. The book value of a fixed asset is equal to its acquisition price or production cost, plus or minus revaluations, depreciation and other amounts written off.

In 2012, as a result of the complete implementation and enter into effect of ABAC Assets, the application for the management of tangible and intangible assets provided by the European Commission, the SJU had to align the depreciation rates to those applied by the Commission. These new depreciation rates better reflect the contribution of intangible fixed assets to the activities of the SJU and were applied since the date of acquisition of the assets.

The impact of the implementation of the new rates is provided in the specific notes. See depreciation rates below.

With regard to software and developments made under the contract with Eurocontrol which provides these services within the context of the agreement signed with the SJU on 12 June 2009, the costs related to acquisition of licenses and developments realized by Eurocontrol or its subcontractors for the SJU are treated as intangible fixed assets on the assumption that the SJU retain the economical possession of the assets during the period of its existence.

With regard to the results of the SESAR Programme, it is premature at this moment to forecast the need of the assets' activation for any possible intangible assets that would be owned by the SJU. Where this would be the case, intangible fixed assets resulting from the Programme would be subject to the rules of Article 18 of the SJU Regulation, as translated in Article 15 of the MFA concerning IPRs, in particular Background and Foreground Information, ownership and access rights.

From an accounting point of view, the SJU has established the necessary systems to track the eligible costs related to each contractual deliverable of its Members and the relative assessment and acceptance processes, in ABAC/SAP and detailed per Member, project and nature of cost. The system integration has been brought at the possible level, with the overall limitation of not being in the position to automatically upload electronic data to ABAC/SAP due to reasons outside the control of the SJU. This allows the SJU to be in the position to determine the value of the assets that would need to be "activated" in any moment of its life.

The SJU will further revise this approach on a yearly basis, considering the deliverables received, assessed and eventually accepted by the SJU.

1.2.6.3 Tangible fixed assets

All property and equipment are stated at historical cost less depreciation and impairment. Historic cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the SJU and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the economic outturn account during the financial period in which they are incurred.

Depreciation on other assets is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

1.2.6.4 Depreciation rates

Type of asset	Straight line depreciation rate
Intangible assets	**25%**
Buildings	4%
Works for the set up of the SJU premises	Pro-rata temporis on the duration of the existence of the SJU, i.e. until 31.12.2016
Plant, machinery and equipment	**10%** to 25%
Furniture	**10%** to 25%
Fixtures and fittings	12.5% to **33%**
Computer hardware	**25%**

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the economic outturn account.

1.2.6.5 Leases

Leases of tangible assets, where the SJU has substantially all the risks and rewards of ownership, are classified as financial leases. Financial leases are classified at the inception of the lease at the lower of the fair value of the leased asset and the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The rental obligations, net of finance charges, are included in other long-term liabilities. The interest element of the finance cost is charged to the economic outturn account over the lease period so as to produce a constant periodic interest rate on the remaining balance of the liability for each period. The assets acquired under financial leases are depreciated over the shorter of the assets' useful life and the lease term.

Leases where the lessor retains a significant portion of the risks and rewards of ownership are classified as operating leases. Payments made under operating leases are charged to the economic outturn account on a straight-line basis over the period of the lease.

1.2.6.6 Impairment of assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable

amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

1.2.6.7 Receivables

Receivables are carried at original invoice amount less write-down for impairment. A write-down for impairment of receivables is established when there is objective evidence that the SJU will not be able to collect all amounts due according to the original terms. The amount of the write-down is recognised in the economic outturn account statement.

1.2.6.8 Cash & cash equivalents

Cash and cash equivalents are carried in the balance sheet at their equivalent euro value. They include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less.

1.2.7 Accounting policies related to the cash-flow table

Cash flow information is used to provide a basis for assessing the ability of the Joint Undertaking to generate cash and cash equivalents, and its needs to utilise those cash flows.

The cash flow statement is prepared using the indirect method. This means that the net surplus or deficit for the financial year is adjusted for the effects of transactions of a non-cash nature, any deferrals and accruals of past or future operating cash receipts or payments, and items of revenue or expenses associated with investing cash flows.

1.2.8 Use of estimates

In accordance with generally accepted accounting principles, the financial statements necessarily include amounts based on estimates and assumptions by management. Significant estimates include, but are not limited to, amounts for employment benefits, provisions for future charges, financial risk on accounts receivables, accrued income and charges, contingent assets and liabilities, and degree of impairment of fixed assets. Actual results could differ from those estimates. Changes in estimates are reflected in the period in which they become known.

1.2.9 Voting rights

In accordance with the SJU Statutes, Members of the SJU shall have a number of votes, in the Administrative Board, in proportion to their contribution to the SJU.

The voting rights allocated to each Member in the Administrative Board shall be in proportion to the value of each Member's total net contribution in respect of the total SJU received contributions.
The Members' total net contribution corresponds to the total value of their contributions to the SJU in one or both of the following forms:

- cash contribution paid to the Joint Undertaking;
- in kind contribution, in line with Article 12(5) of the Statutes, net of non-eligible costs and net of any co-financing received directly or indirectly from the SJU.

In any event, the minimum percentage of votes allocated to the Founding Members of the SESAR SJU and to the civil users of airspace as per the SJU Statutes shall be guaranteed.
With regard to the European Union and Eurocontrol, the initial number of votes shall be in proportion to the committed contribution to the Joint Undertaking.

The calculation of the number of votes pertaining to a contribution shall be based on the contribution that has the lowest par value, which shall have at least one vote.

The initial voting rights allocated to each Member shall be adjusted annually at the first Administrative Board meeting held after a period of one hundred and twenty (120) calendar days following the end of the Financial Year. For each financial year, the voting rights shall be adjusted to take into account the effective contribution of each Member, in terms of commitment or execution, for the financial year in question compared to the initial stated contribution which originated the allocation of the initial voting rights.

By the end of 2013, in front of the two Founding Members commitment of EUR 700.000.000 each[3], the other Members committed an amount net of co-financing of EUR 584.305.863 million[4] (gross amount EUR 1.140.427.863), related to the allocation of activities as awarded by the SJU Administrative Board on 24 March 2009 (IBAFO I), on 14 December 2009 (IBAFO II) and following the Reallocation 2013 and IBAFO III[5]. On 26 June 2014, the Administrative Board amended the voting rights decision as follows:

Members	**Total Net Contribution EUR**	*of which Total Net in Kind*	*cash*	**Voting rights**
European Union	700.000.000	*0*	*700.000.000*	32,23%
Eurocontrol	670.174.405	*505.174.405*	*165.000.000*	30,86%
Airspace Users	0	*0*	*0*	10,00%
AENA	32.647.023	*31.092.403*	*1.554.620*	1,50%
DFS	37.747.400	*35.949.905*	*1.797.495*	1,74%
DSNA	35.365.590	*33.681.514*	*1.684.076*	1,63%
ENAV	37.571.359	*35.782.247*	*1.789.112*	1,73%
NATS	33.835.093	*32.223.898*	*1.611.195*	1,56%
NORACON	32.687.488	*31.130.941*	*1.556.547*	1,51%
SEAC	8.726.743	*8.311.184*	*415.559*	0,40%
FREQUENTIS	16.429.337	*15.646.988*	*782.349*	0,76%
INDRA	62.558.708	*59.579.722*	*2.978.986*	2,88%
NATMIG	20.792.074	*19.801.975*	*990.099*	0,96%
SELEX	46.228.472	*44.027.116*	*2.201.356*	2,13%
THALES	121.276.975	*115.501.881*	*5.775.094*	5,58%
AIRBUS	57.135.108	*54.414.389*	*2.720.719*	2,63%
ALENIA	19.919.548	*18.970.998*	*948.550*	0,92%
HONEYWELL	21.384.945	*20.366.614*	*1.018.331*	0,98%
Total	**1.954.480.268**	***1.061.656.180***	***892.824.088***	**100,00%**

[3] The European Union paid in total EUR 344.800.515, of which EUR 77.535.515 in 2013, and Eurocontrol paid EUR 82.725.967, of which EUR 7.681.057 in 2013.

[4] Including EUR 27.824.088 in terms of 5% cash contribution.

[5] It should be noted that the Reallocation and BAFO III enter into force at the date of the decision of the ADB and the contract amendments will be signed by the end of June 2014.

1.2.10 Events subsequent to period end

In accordance with the MFA, Article 10.4, the Members of the SJU involved in the SESAR Programme activities are required to submit their Interim Financial Statements (hereinafter also IFS), together with a Certificate on the Interim Financial Statements where necessary, within 120 days from the end of each Financial Year.

By the finalization of this Final Annual Accounts 2013, the SJU received 7 Interim Financial Statements from its Members related to the year 2013, while the others 9 are expected in the following months.

As a consequence, in order to account for the eligible costs for the activities realized by the Members not having submitted the IFS 2013 yet, the SJU implemented an accrual calculation and based its estimates on the quarterly effort reporting communicated by each Member by the end of December 2013. The effort reporting has been valued at the total average cost per project and Member of the IFS 2009 - 2012; the amount resulting has constituted the basis for the determination of the accruals.
By the finalization of these Annual Accounts, the 7 IFS 2013 received are under assessment of the SJU and still “to be validated”.

* * *

On 25 February 2014, the Administrative Board appointed Mr Guillermet, former SJU Deputy Executive Director Operations and Programme, to the position of SJU Executive Director as of 1 April 2014.

Mr Guillermet took up duty only on 1 June 2014. During the period 1 April – 31 May 2014 the necessary measures to ensure continuity of operations have been put in place by the former Executive Director ad Interim and the Deputy Executive Director Administration and Finance.

Financial Statements

1.2.11 Balance sheet

all figures in EUR	Note	31/12/2013	31/12/2012
I. NON-CURRENT ASSETS		**63.669.050**	**94.849.973**
Intangible fixed assets	*1*	**571.332**	**699.268**
Tangible fixed assets		**360.786**	**400.154**
Furniture and Vehicles	*2*	*99.690*	*92.865*
Computer Hardware	*3*	*25.535*	*19.345*
Other tangible assets	*4*	*235.561*	*287.944*
Long-term Pre-Financing	*5*	**62.736.932**	**93.750.551**
II. CURRENT ASSETS		**31.567.775**	**31.104.235**
Short-term Pre-Financing	*5*	**25.533.299**	**15.307.277**
Short-term receivables		**818.214**	**83.660**
Current receivables	*6*	*78.293*	*26.853*
Sundry receivables	*7*	*272*	*11.506*
Accrued income	*8*	*29.380*	*39.631*
Deferred charges	*9*	*710.269*	*5.670*
Cash & cash equivalents	*10*	**5.216.262**	**15.713.298**
TOTAL ASSETS		**95.236.825**	**125.954.208**
III. CURRENT LIABILITIES		**319.096.671**	**244.846.106**
Accounts payable		**4.926.503**	**4.378.856**
Current payables	*11*	*356.227*	*59.612*
Accrued charges	*12*	*4.443.756*	*4.239.833*
Other accounts payable	*13*	*126.520*	*79.411*
Co-Financing to be paid to the Members	**14**	**72.683.628**	**80.176.707**
Contribution from Members to be validated	**14**	**241.486.540**	**160.290.543**
Cash Contributions from Members to be accepted	**14**	**0**	**0**
TOTAL LIABILITIES		**319.096.671**	**244.846.106**
NET ASSETS (Total Assets less Total Liabilities)		**(223.859.846)**	**(118.891.898)**

all figures in EUR	Note	31/12/2013	31/12/2012
IV. NET ASSETS		**(223.859.846)**	**(118.891.898)**
Contribution from Members		**745.291.300**	**579.442.694**
European Union	*15*	*344.800.515*	*267.265.000*
Eurocontrol	*15*	*185.286.408*	*177.605.351*
Other Members	*15*	*215.204.377*	*134.572.343*
Accumulated contribution from Members used previous years	*16*	**(698.334.592)**	**(427.368.372)**
Contribution from Members used during the year (EOA)	*16*	**(270.816.554)**	**(270.966.220)**
TOTAL NET ASSETS		**(223.859.846)**	**(118.891.898)**

Contingent liabilities and assets	*17&18*	

1.2.12 Economic outturn account

all figures in EUR	Note	2013	2012
OPERATING REVENUE			
Contributions from Members	*15*	**0**	**0**
Other Revenues	*18*	**0**	***0***
Total operating revenue		**0**	**0**
OPERATING EXPENSES			
Administrative expenses		**(7.692.834)**	**(7.587.681)**
Staff expenses	*19*	*(4.328.003)*	*(4.373.765)*
Fixed assets related expenses	*1-4*	*(539.706)*	*(298.149)*
Other administrative expenses	*20*	*(2.825.125)*	*(2.915.767)*
Operational expenses		**(263.162.801)**	**(263.643.221)**
Other operational expenses	*21*	*(263.162.801)*	*(263.643.221)*
Total operating expenses		**(270.855.635)**	**(271.230.902)**
DEFICIT FROM OPERATING ACTIVITIES		**(270.855.635)**	**(271.230.902)**
NON-OPERATING ACTIVITIES			
Financial operations revenues	*22*	*33.495*	*268.778*
Financial operations expenses	*22*	*(3.282)*	*(4.261)*
Other non operational income		*8.868*	*165*
Total non-operating activities		**39.081**	**264.682**
CONTRIBUTIONS FROM MEMBERS USED DURING THE YEAR		**(270.816.554)**	**(270.966.220)**

1.2.13 Cash-flow table

all figures in EUR	Note	2013	2012
Contribution from Members used during the year (EOA)		(270.816.554)	(270.966.220)
Operating activities			
Increase/(decrease) in Contribution in-kind from Members		76.385.672	139.218.033
Increase/(decrease) in Amortisation of Intangible assets		429.016	203.748
Increase/(decrease) in Depreciation of Tangible assets		110.690	94.403
(Increase)/decrease in long-term Pre-financing		31.013.619	11.775.507
(Increase)/decrease in short-term Pre-financing		(10.226.022)	(8.031.378)
(Increase)/decrease in short-term receivables		(734.554)	547.665
Increase/(decrease) in accounts payable		74.250.565	20.388.739
		171.228.986	**164.196.717**
Investing activities (except depreciat./amort. of the year)			
(Increase)/decrease of intangible and tangible assets		(372.402)	(295.213)
Cash Contributions from Members			
Increase/(decrease) in Cash Contribution from Members		89.462.934	107.474.561
NET CASHFLOW		**(10.497.036)**	**409.845**
Net increase/(decrease) in cash and cash equivalents		(10.497.036)	409.845
Cash and cash equivalents at the beginning of the year		15.713.298	15.303.453
Cash and cash equivalents at year-end		**5.216.262**	**15.713.298**

1.2.14 Statement of changes in net assets/liabilities

all figures in EUR	2013	2012
Balance at beginning of accounting period	**(118.891.898)**	**(94.618.272)**
Contribution from Members	**165.848.606**	**246.692.594**
Contribution from Members used during the year (EOA)	**(270.816.554)**	**(270.966.220)**
Balance as of 31 December	**(223.859.846)**	**(118.891.898)**

The table shows negative Net Assets at the end of 2013. This is due to the fact that

- the Programme activities are increasing substantially year after year
- as explained in Section 1.2.6.1 the contributions from Members related to a certain year are recognized by the SJU during the following year after the acceptance of the IFS of the year n-1.

With regard to the overall financial situation of the SJU, it should be noted that, by the end of 2013:

- the SJU has signed specific agreements related to the contribution of the European Union to the SJU for a total amount of EUR 700.000.000. In order to comply with the principle of budget equilibrium and to ensure strict financial management of its resources at year end 2013, out of EUR 700.000.000 the SJU has called and received cumulatively the amount of EUR 344.800.515, while the remaining amount will be requested at the moment of the recognition of the Members In Kind contributions and the payment of the relative co-financing;
- out of EUR 165.000.000 cash contribution of Eurocontrol, the SJU has requested and received a cumulative amount of EUR 82.725.967. Following the same approach applied for the EU resources, the SJU will call the difference when needed in order to face its financial obligations.

Note 14, 15 and 18 provide additional information in this respect.

It can be consequently concluded that while the SJU shows negative Net Assets at the end of 2013, this is no manner due to a going concern issue but mostly to the nature of the SJU operations and the rules governing the recognition of Members' contributions.

1.2.15 Notes to the financial statements

Note 1: Intangible assets: Computer Software

With regard to software and developments made under the contract with Eurocontrol which provides these services within the context of the agreement signed with the SJU on 12 June 2009, the costs related to acquisition of licenses and developments realized by Eurocontrol or its subcontractors for the SJU during 2013 amount to EUR 295.566 and are treated as intangible fixed assets on the assumption that the SJU retains the economical possession of the assets during the period of its existence.

all figures in EUR	2013	2012
Computer Software		
Gross carrying amount at beginning of period	1.908.753	1.680.990
Additions	295.566	227.764
Other changes	(21.969)	0
Gross carrying amount at 31.12.	**2.182.350**	**1.908.754**
Accumulated amortisation at beginning of period	(1.209.486)	(1.003.791)
Amortisation of the period	(433.588)	(216.339)
Other changes	32.056	10.644
Accumulated amortisation at 31.12.	**(1.611.018)**	**(1.209.486)**
Net carrying amount at 31.12.	**571.332**	**699.268**

With regard to 2012, the implementation of ABAC Assets carried the need to align the depreciation rates to those applied by the European Commission. As a result of the implementation of the new depreciation rates, from 33% to 25%, there was a net impact of EUR 238.804 included in the Other Changes.

Note 2: Tangible fixed assets: Furniture and Vehicles

all figures in EUR	2013	2012
Furniture		
Gross carrying amount at beginning of period	137.291	74.847
Additions	23.124	8.417
Other changes	0	54.027
Gross carrying amount at 31.12.	**160.415**	**137.291**
Accumulated amortisation at beginning of period	(44.426)	(21.348)
Amortisation of the period	(16.299)	(5.248)
Other changes	0	(17.830)
Accumulated amortisation at 31.12.	**(60.725)**	**(44.426)**
Net carrying amount at 31.12.	**99.690**	**92.865**

During 2012, the implementation of ABAC Assets carried the need to align the depreciation rates to those applied by the European Commission. As a result of the implementation of the new depreciation rates, there was a net impact of EUR 10.152 included in the Other Changes.

Note 3: Tangible fixed assets: Computer Hardware

all figures in EUR	2013	2012
Computer Hardware & Technical Equipment		
Gross carrying amount at beginning of period	43.618	86.632
Additions	19.307	11.070
Other changes	(377)	(54.084)
Gross carrying amount at 31.12.	**62.548**	**43.618**
Accumulated amortisation at beginning of period	(24.273)	(37.362)
Amortisation of the period	(13.030)	(5.362)
Other changes	290	18.451
Accumulated amortisation at 31.12.	**(37.013)**	**(24.273)**
Net carrying amount at 31.12.	**25.535**	**19.345**

During 2012, the implementation of ABAC Assets carried the need to align the depreciation rates to those applied by the European Commission. As a result of the implementation of the new depreciation rates, there was a net impact of EUR 3.245 included in the Other Changes.

Note 4: Other tangible assets

all figures in EUR	2013	2012
Other tangible assets		
Gross carrying amount at beginning of period	517.774	481.022
Additions	24.406	36.752
Other changes	0	0
Gross carrying amount at 31.12.	**542.180**	**517.774**
Accumulated amortisation at beginning of period	(229.830)	(158.630)
Amortisation of the period	(76.789)	(71.200)
Other changes	0	0
Accumulated amortisation at 31.12.	**(306.619)**	**(229.830)**
Net carrying amount at 31.12.	**235.561**	**287.944**

Other tangible assets contain exclusively material and works in connection with the partitioning and set up of the SJU offices and some accessories.

Note 5: Pre-Financing

The amounts below represent the pre-financing paid by the SJU to its Members as at 31 December 2013. The Clearing of Pre-Financing is the amount of pre-financing expected to be cleared against the IFS 2013 that are submitted by the Members in 2014.

The pre-financing data is maintained in SAP, the SJU accounting system, as well as in a detailed off SAP sub-ledger. On a yearly basis and at the latest at the occasion of the submission of the Provisional Annual Accounts to the Board, the Members are required to provide confirmation of the amounts to the SJU.

As already mentioned, the pre-financing remains property of the SJU until the performance of clearance through the acceptance of the Members' contributions.

All figures in EUR	Long Term Pre-Financing	Short Term Pre-financing	Clearing of Pre-Financing
AENA	3.236.944	668.896	637.234
DFS	4.453.546	513.869	1.110.235
DSNA	4.892.281	1.008.078	666.624
ENAV	4.737.550	1.247.495	633.561
NATS	3.619.785	827.933	1.136.371
NORACON	1.782.061	91.155	211.172
SEAC	0	0	0
FREQUENTIS	2.014.349	189.489	2.046.090
INDRA	8.711.736	3.004.248	2.021.352
NATMIG	1.444.618	1.013.395	130.845
SELEX	7.023.655	2.100.898	1.527.903
THALES	13.620.147	7.891.274	6.004.022
AIRBUS	4.804.894	3.894.441	1.919.650
ALENIA	1.214.705	1.628.501	213.660
HONEYWELL	1.180.661	1.453.627	142.172
TOTAL	**62.736.932**	**25.533.299**	**18.400.891**

Note 6: Current receivables

Item	2013	2012
Amounts receivable from Members	62.005	11.744
Receivable from staff	15.227	0
Receivables from Institutions	1.061	15.109
TOTAL	**78.293**	**26.853**

The 2013 Amounts receivable from Members relates to an open recovery order cashed in at the beginning of 2014 and related to the pre-financing of a suspended project.

Note 7: Sundry receivables

Item	2013	2012
Cautions etc.	272	1.113
Salaires en attente	0	10.393
TOTAL	**272**	**11.506**

This line consists of cautions for items made available at the SJU premises for EUR 272. The 2012 advances to staff, in accordance with the Staff Regulations, were regularized in the first months of 2013.

Note 8: Accrued income

This position is made up mostly of interest to be received.

Note 9: Deferred charges

Item	2013	2012
Rent Office first Quarter 2014	155.491	0
Other deferred charges	554.778	5.670
TOTAL	**710.269**	**5.670**

The amount of 2013 consists of the payment of premises rental and associated costs related to the first quarter 2014. The other deferred charges of 2013 relate to the difference between the pre-financing paid at the launch of the RPAS activities and the work estimated to be performed by year end 2013.

Note 10: Cash & Cash equivalents

Balances of SJU Bank accounts, deposits and cash in hand:

Account	Classification	2013	2012
Bank accounts ING	Current account	1.438.597	6.943.108
Bank accounts CITI BANK	Current account	3.776.995	8.769.134
Petty Cash	Cash at hand	670	1.056
TOTAL		**5.216.262**	**15.713.298**

During 2013, the SJU has received EUR 77.535.515 from the European Union, of which EUR 42.940.846 of FP7 Funds and EUR 34.594.669 of TEN-T funds. The total payments performed during the year amounted to EUR 99.963.005; the balance at year end is needed to ensure the payment of the co-financing and pre-financing during the first months of 2014.

During the years, following the recommendations of the Budgetary Authority the SJU has substantially decreased the year-end balance from EUR 116.007.569 at the end of 2008 to EUR 5.216.262 at the end of 2013, lower than in 2012. Since its establishment, the SJU has cashed in EUR 444.511.929 and paid EUR 439.295.667.

Note 11: Current payables

Current payables are comprised of the following:

Item	2013	2012
Commercial Suppliers	336.949	56.571
Public Bodies	2.080	118
Staff	16.331	2.923
Institutions	867	0
TOTAL	**356.227**	**59.612**

Note 12: Accrued charges

Item	2013	2012
Industrial support contract	452.000	0
Secondments of SJU Members (without Eurocontrol)	714.798	1.081.758
Programme Support Contract	219.495	313.800
Demonstration activities / AIRE contracts	2.256.486	2.017.281
Associated Partners SJU	559.634	0
Airspace Users contracts	0	270.320
Other operational accruals	52.064	96.981
Staff related accruals	91.870	235.954
Other Administrative accruals	97.409	223.739
TOTAL	**4.443.756**	**4.239.833**

Note 13: Other accounts payable

Item	2013	2012
Interests yielded on TEN-T Funds	80.468	75.521
Interests yielded on FP7-Funds	43.302	3.890
Debt Institutions Staff related	2.750	0
TOTAL	**126.520**	**79.411**

This position consists of interest on cash contributions from the European Union (generated in 2013 on funds received until 31.12.2013). In accordance with the agreement with the European Union, this interest has to be reimbursed and thus cannot be accounted for as (financial) revenues of the SJU.

During 2013, the SJU has reimbursed to the European Commission the interest matured during 2012 for a total amount of EUR 79.411.

Note 14: Pre-Financing, Co-Financing to be paid and Contributions from Members to be validated

As explained in the accounting policies related to the balance sheet – section 1.2.6.1 Net Assets, eligible costs sustained by the Members during a certain year for which the acceptance process related to the Interim Financial Statements is not yet complete are accounted for as:

- accrued expenditure in the Economic Outturn account;
- in principle maximum 50% as a potential liability for the amount of the co-financing the SJU is expected to pay at the moment of the acceptance of the deliverables and of the related Interim Financial Statements, and
- “contributions from Members to be validated” in the liabilities for the remaining 50% difference.

The table below provides the details on the two lines.

All figures in EUR	Eurocontrol				Other Members					TOTAL
	as at 31.12.12	2013		as at 31.12.13	as at 31.12.12	2013			as at 31.12.13	
		related to activities validated	*related to activities to be validated*			*related to activities validated*	*related to activities validated still to be paid*	*related to activities to be validated*		
"Provision for Programme related work achieved"	*66.820.175*	*0*	*67.415.221*	*134.235.396*	*167.180.443*	*(149.648.864)*	*0*	*164.674.811*	*182.206.390*	316.441.786
"Provision for WP E, WP11, Prof Staff Ass, Mil and AUs"	*6.342.413*	*(6.342.413)*	*11.219.000*	*11.219.000*	*0*	*0*	*0*	*0*	*0*	11.219.000
"Provision for Programme Support Office"	*2.002.858*	*0*	*1.703.000*	*3.705.858*	*0*	*0*	*0*	*0*	*0*	3.705.858
Software and secondments	*1.380.664*	*(1.380.664)*	*1.204.415*	*1.204.415*	*0*	*0*	*0*	*0*	*0*	1.204.415
Total	**76.546.110**	**(7.723.077)**	**81.541.636**	**150.364.669**	**167.180.443**	**(149.648.864)**	**0**	**164.674.811**	**182.206.390**	**332.571.059**
Of which										
Co-financing to be paid	**0**	***0***	***0***	*0*	**80.176.707**	***(71.408.923)***	***0***	***63.915.844***	**72.683.628**	**72.683.628**
Clearing of Pre-financing	**0**	***0***	***0***	*0*	**3.259.303**	***(3.259.303)***	***0***	***18.400.891***	**18.400.891**	**18.400.891**
Contributions to be validated	**76.546.110**	**(7.723.077)**	**81.541.636**	**150.364.669**	**83.744.433**	**(74.980.638)**	**0**	**82.358.076**	**91.121.871**	**241.486.540**

All figures in EUR	Co-financing to be paid per Member	Contribution to be validated
AENA	2.982.984	3.620.218
DFS	3.761.953	4.872.188
DSNA	9.765.452	10.455.132
ENAV	3.729.831	4.363.392
NATS	3.013.139	4.149.510
NORACON	4.226.963	4.438.135
SEAC	1.086.259	1.086.259
FREQUENTIS	572.617	2.618.707
INDRA	8.065.204	10.086.556
NATMIG	6.788.993	6.934.133
SELEX	4.776.912	6.304.815
THALES	12.339.226	18.343.249
AIRBUS	6.616.251	8.535.901
ALENIA	2.600.963	2.814.623
HONEYWELL	2.356.881	2.499.053
TOTAL	**72.683.628**	**91.121.871**
EUROCONTROL		150.364.669
TOTAL		**241.486.540**

In accordance with the MFA, Article 10.4, the Members of the SJU involved in the SESAR Programme activities are required to submit their Interim Financial Statements (hereinafter also IFS), together with a Certificate on the Interim Financial Statements where necessary, within 120 days from the end of each Financial Year.

By the finalization of this Annual Accounts 2013, the SJU received 7 nterim Financial Statements from its Members related to the year 2013, while the others 9 are expected in the following months.

As a consequence, in order to account for the eligible costs and determine the contributions to be validated for the activities realized by the Members not having submitted the IFS 2013 yet, the SJU implemented an accrual calculation and based its estimates on the quarterly effort reporting communicated by each Member by the end of December 2013. The effort reporting has been valued at the total average cost per project and Member of the IFS 2009 - 2012.

By the finalization of these Annual Accounts, the 7 IFS 2013 received are under assessment of the SJU and still “to be validated”.

Note 15: Contributions from Members

During 2013, in addition to the cash contributions received from the two Founding Members, the SJU has performed the validation process for the in kind contributions of the Members related to the 2012 activities and remaining previous years activities, as detailed here below. Due to the late submission by three Members of their 2012 IFS, the SJU was not in the position to finalize the assessment of their IFS 2012 by the finalization of these Final Accounts. Nevertheless, the accruals of contributions and co-financing to be validated related to these Members have been aligned to the information contained in their IFS although not yet validated.

	European Union			Eurocontrol	Other Members	TOTAL
	FP7	TEN-T	Total EU			
Total 2008 Contributions	**25.000.000**	**85.863.211**	**110.863.211**	**10.000.000**		**120.863.211**
Contributions recognised as revenue during 2008	(8.119.953)		(8.119.953)			(8.119.953)
Outstanding Members' Contributions 2008	**16.880.047**	**85.863.211**	**102.743.258**	**10.000.000**	**0**	**112.743.258**
Reverse of recognition of contribution as revenue in 2008 due to change in accounting policy	8.119.953		8.119.953			8.119.953
2009 Contributions	13.552.000	14.136.789	27.688.789	9.000.000		36.688.789
Activities realized in 2008 and recognized as cash contributions in 2009			0	696.691		696.691
Activities realized in 2008 and recognized as in-kind contributions in 2009			0	318.354		318.354
Total 2009 Contributions	**38.552.000**	**100.000.000**	**138.552.000**	**20.015.045**	**0**	**158.567.045**
of which cash	***38.552.000***	***100.000.000***	***138.552.000***	***19.696.691***	***0***	***158.248.691***
in kind	***0***	***0***	***0***	***318.354***	***0***	***318.354***
2010 Contributions	22.000.000	19.000.000	41.000.000	2.850.000	3.631.366	47.481.366
Activities realized in 2009 and recognized as cash contributions in 2010			0	8.079.193		8.079.193
Activities realized in 2009 and recognized as in-kind contributions in 2010			0	11.256.098	2.445.132	13.701.230

	European Union			Eurocontrol	Other Members	TOTAL
	FP7	TEN-T	Total EU			
Members' Contributions	**60.552.000**	**119.000.000**	**179.552.000**	**42.200.336**	**6.076.498**	**227.828.834**
of which cash	***60.552.000***	***119.000.000***	***179.552.000***	***30.625.884***	***3.631.366***	***213.809.250***
in kind	***0***	***0***	***0***	***11.574.452***	***2.445.132***	***14.019.584***
2011 Contributions	9.000.000	9.000.000	18.000.000	8.150.000	4.599.776	30.749.776
Activities realized in 2010 and recognized as cash contributions in 2011			0	3.015.408		3.015.408
Activities realized in 2010 and recognized as in-kind contributions in 2011			0	27.428.234	43.727.848	71.156.082
Members' Contributions	**69.552.000**	**128.000.000**	**197.552.000**	**80.793.978**	**54.404.122**	**332.750.100**
of which cash	***69.552.000***	***128.000.000***	***197.552.000***	***41.791.292***	***8.231.142***	***247.574.434***
in kind	***0***	***0***	***0***	***39.002.686***	***46.172.980***	***85.175.666***
2012 Contributions	34.887.000	34.826.000	69.713.000	30.000.000	4.507.943	104.220.943
Activities realized in 2011 and recognized as cash contributions in 2012			0	3.253.618		3.253.618
Activities realized in 2011 and recognized as in-kind contributions in 2012			0	63.557.755	75.660.278	139.218.033
Members' Contributions	**104.439.000**	**162.826.000**	**267.265.000**	**177.605.351**	**134.572.343**	**579.442.694**
of which cash	***104.439.000***	***162.826.000***	***267.265.000***	***75.044.910***	***12.739.085***	***355.048.995***
in kind	***0***	***0***	***0***	***102.560.441***	***121.833.258***	***224.393.699***
2013 Contributions	42.940.846	34.594.669	77.535.515	0	4.246.362	81.781.877
Activities realized in 2012 and recognized as cash contributions in 2013			0	7.681.057		7.681.057
Activities realized in 2012 and recognized as in-kind contributions in 2013			0	0	76.385.671	76.385.671
Members' Contributions	**147.379.846**	**197.420.669**	**344.800.515**	**185.286.408**	**215.204.377**	**745.291.300**
of which cash	***147.379.846***	***197.420.669***	***344.800.515***	***82.725.967***	***16.985.447***	***444.511.929***
in kind	***0***	***0***	***0***	***102.560.441***	***198.218.930***	***300.779.371***

All figures in EUR	Accumulated Contributions at 01.01.2013	Contribution received 2013	Validated during 2013	Accumulated Contributions at 31.12.2013	Net Contributions to be validated	Contributions to be received and accepted
EU	**267.265.000**	**77.535.515**	**0**	**344.800.515**	**0**	**0**
cash	*267.265.000*	*77.535.515*		*344.800.515*		
in kind	*0*	*0*	*0*	*0*		
EUROCONTROL	**177.605.351**	**0**	**7.681.057**	**185.286.408**	**150.364.669**	**0**
cash	*75.044.910*	*0*	*7.681.057*	*82.725.967*	*1.204.415*	
in kind	*102.560.441*	*0*	*0*	*102.560.441*	*149.160.254*	
Other Members	**134.572.343**	**4.246.362**	**76.385.671**	**215.204.377**	**91.121.871**	**0**
cash	*12.739.085*	*4.246.362*	*0*	*16.985.447*	*0*	*0*
in kind	*121.833.258*	*0*	*76.385.671*	*198.218.930*	*91.121.871*	*0*
of which:						
AENA	**7.219.062**	**260.065**	**5.562.730**	**13.041.857**	**3.620.218**	**0**
cash	*780.195*	*260.065*		*1.040.260*	*0*	
in kind	*6.438.867*		*5.562.730*	*12.001.597*	*3.620.218*	
DFS	**9.248.715**	**256.911**	**5.089.633**	**14.595.259**	**4.872.188**	**0**
cash	*770.732*	*256.911*		*1.027.643*	*0*	
in kind	*8.477.983*		*5.089.633*	*13.567.616*	*4.872.188*	
DSNA	**8.107.190**	**240.582**	**217.526**	**8.565.298**	**10.455.132**	**0**
cash	*721.746*	*240.582*		*962.328*	*0*	
in kind	*7.385.444*		*217.526*	*7.602.970*	*10.455.132*	
ENAV	**8.198.320**	**253.411**	**5.358.517**	**13.810.248**	**4.363.392**	**0**
cash	*760.232*	*253.411*		*1.013.643*	*0*	
in kind	*7.438.088*		*5.358.517*	*12.796.605*	*4.363.392*	
NATS	**6.728.676**	**253.771**	**3.810.156**	**10.792.603**	**4.149.510**	**0**
cash	*761.314*	*253.771*		*1.015.085*	*0*	
in kind	*5.967.362*		*3.810.156*	*9.777.518*	*4.149.510*	
NORACON	**8.316.988**	**231.030**	**4.802.056**	**13.350.074**	**4.438.135**	**0**
cash	*693.090*	*231.030*		*924.120*	*0*	
in kind	*7.623.898*		*4.802.056*	*12.425.954*	*4.438.135*	
SEAC	**2.235.875**	**59.879**	**1.033.017**	**3.328.771**	**1.086.259**	**0**
cash	*179.638*	*59.879*		*239.517*		
in kind	*2.056.237*		*1.033.017*	*3.089.254*	*1.086.259*	
FREQUENTIS	**3.943.765**	**111.862**	**2.351.790**	**6.407.417**	**2.618.707**	**0**

All figures in EUR	Accumulated Contributions at 01.01.2013	Contribution received 2013	Validated during 2013	Accumulated Contributions at 31.12.2013	Net Contributions to be validated	Contributions to be received and accepted
cash	*335.586*	*111.862*		*447.448*	*0*	
in kind	*3.608.179*		*2.351.790*	*5.959.969*	*2.618.707*	
INDRA	**12.197.969**	**484.246**	**7.364.351**	**20.046.566**	**10.086.556**	**0**
cash	*1.452.737*	*484.246*		*1.936.983*	*0*	
in kind	*10.745.232*		*7.364.351*	*18.109.583*	*10.086.556*	
NATMIG	**5.185.893**	**142.301**	**139.218**	**5.467.412**	**6.934.133**	**0**
cash	*426.903*	*142.301*		*569.204*	*0*	
in kind	*4.758.990*		*139.218*	*4.898.208*	*6.934.133*	
SELEX	**11.558.656**	**365.461**	**8.068.770**	**19.992.887**	**6.304.815**	**0**
cash	*1.096.382*	*365.461*		*1.461.843*	*0*	
in kind	*10.462.274*		*8.068.770*	*18.531.044*	*6.304.815*	
THALES	**29.346.834**	**915.169**	**18.745.087**	**49.007.090**	**18.343.249**	**0**
cash	*2.745.508*	*915.169*		*3.660.677*	*0*	
in kind	*26.601.326*		*18.745.087*	*45.346.413*	*18.343.249*	
AIRBUS	**13.223.322**	**388.674**	**8.800.066**	**22.412.062**	**8.535.901**	**0**
cash	*1.166.022*	*388.674*		*1.554.696*	*0*	
in kind	*12.057.300*		*8.800.066*	*20.857.366*	*8.535.901*	
ALENIA	**3.515.423**	**137.917**	**2.645.529**	**6.298.869**	**2.814.623**	**0**
cash	*413.751*	*137.917*		*551.668*	*0*	
in kind	*3.101.672*		*2.645.529*	*5.747.201*	*2.814.623*	
HONEYWELL	**5.545.655**	**145.083**	**2.397.225**	**8.087.963**	**2.499.053**	**0**
cash	*435.249*	*145.083*		*580.332*	*0*	
in kind	*5.110.406*		*2.397.225*	*7.507.631*	*2.499.053*	
TOTAL	**579.442.694**	**81.781.877**	**84.066.728**	**745.291.300**	**241.486.540**	**0**
cash	*355.048.995*	*81.781.877*	*7.681.057*	*444.511.929*	*1.204.415*	*0*
in kind	*224.393.699*	*0*	*76.385.671*	*300.779.371*	*240.282.125*	*0*

- With regard to the contribution from Members the following should be noted; one Member claimed non-recoverable VAT in accordance with Schedule 2 of the MFA. This was determined during a Project Audit performed in 2012. The audit was not yet finalized by the end of 2012 due to the fact that, before taking a final position on the eligibility of such costs, the SJU requested an interpretation of the relevant legislation underpinning the MFA to DG BUDG. Late 2013 the SJU received the aforementioned interpretation which recognized the eligibility of such costs under the MFA;

- During a Project Audit of one Member in 2012, it resulted that material systematic errors above 2% were detected. While the Member committed to correct the systematic errors with the submission of the 2013 IFS, also for previous years, the SJU estimated the cumulative amount of the systematic error of the Member and deducted the amount from the payment of the co-financing of 2012 IFS already in 2013. The Final Accounts are consequently not affected by such error.

Note 16: Accumulated contribution from Members used

all figures in EUR	2013	2012
Accumulated contribution from Members used previous years	**(698.334.592)**	**(427.368.372)**
Contribution from Members used during the year (EOA)	**(270.816.554)**	**(270.966.220)**
Balance as at 31 December	**(969.151.146)**	**(698.334.592)**

See also Notes 14, 15 and 17.

Note 17: Contingent liabilities

Commitments for future fundings	31/12/2013	31/12/2012
RAL - Commitments against appropriations not yet consumed	97.253.756	65.541.923
Operating lease	1.536.672	2.118.546
TOTAL	**98.790.428**	**67.660.469**

The “Contingent liabilities” are off-balance sheet items. The RAL contingent liabilities result from open contract obligations not yet identified and booked in the Economic Outturn account, as charges resulting from these obligations do not belong to the accounting period of 2013.

Operating lease contains rentals and charges due after 31.12.2013 (rental contract for the SJU’s offices until 29/02/2016).

Note 18: Contingent Assets

On the basis of the overall commitment undertaken by the Founding Members and by the other Members in respect to the funding and implementation of the SESAR Programme and in consideration of the resources already provided to this end, the following Contingent assets are reported:

1. In accordance with Council Regulation (EC) 219/2007 as last modified by Council Regulation (EC) 1361/2008, the maximum EU contribution shall be EUR 700.000.000 of which EUR 350.000.000 shall be paid from the budget appropriation allocated to the theme “Transport

(including aeronautics)" of the Specific Programme Cooperation of the Seventh Framework Programme for research and technological development and EUR 350.000.000 from the budget of the Framework programme on Trans-European-Network for the period 2007-2013. The EU contribution shall be paid in accordance with Article 54(2)(b) of Council Regulation (EC, Euratom) n.1605/2002 of 25 June 2002 on the Financial Regulation applicable to the general budget of the European Union. Legal commitments have been signed for a total amount of EUR 700.000.000, duly accounted for in each year budgetary accounting;

2. The Eurocontrol Provisional Council took a decision on 8 February 2008 to commit EUR 700.000.000 to contribute to the SJU. As of the end 2013, a total of EUR 335.651.077 contribution has been duly accounted for in each year, of which the 2012 and 2013 in kind contributions of EUR 150.364.669 are still to be recognized;

3. Selected Members have signed agreements for an amount of EUR 1.218.705.527 as contribution in kind and in cash to which corresponds an expected co-financing of EUR 594.490.499. Following the Reallocation 2013 and IBAFO III, the total amount of the in kind contributions expected from the Members is of EUR 1.140.427.863 to which corresponds an expected co-financing of EUR 556.122.000. Their commitment becomes legal commitment upon the budget commitment made by the SJU in its budgetary accounts. At year end the latter amounts to EUR 556.122.000 implying the full legal commitment by the selected members, which is duly accounted for in each year budgetary accounting. The reduction of the Members cash and in kind contributions is the result of the re-focusing of the Programme on the Priority Strategic Business Needs derived from the European ATM Master Plan and it does not affect the achievement of the overall Programme results.

During 2014, Project Audit Activities concerning entities belonging to 5 Members are ongoing and not yet finalized at the date of these accounts.

Note 19: Staff expenses

These expenses include all staff related costs such as salaries, social security, insurances, secondments and other staff costs:

Item	2013	2012
Salaries	2.423.683	2.350.600
Allowances	738.942	588.404
Contribution Social Security&Pensions	121.728	110.765
SNEs	103.038	90.240
Secondments Members	932.653	1.095.246
Other staff costs	7.959	138.510
TOTAL	**4.328.003**	**4.373.765**

The "Secondments Members" include EUR 187.000 (EUR 172.047 in 2012) related to secondments from Eurocontrol.

At the end of 2013, out of the 39 positions approved by the SJU Administrative Board in the SJU Staff Establishment Plan, 29 positions were covered by Temporary Agents, 3 positions by Contract Agents, 6 positions by personnel seconded to the SJU by its Members. Furthermore the SJU had recruited two Seconded National Experts. The remaining position of SNE is expected to be covered in the first months of 2014 as well as the position of Executive Director.

Note 20: Other administrative expenses

These expenses include running costs of the SJU such as IT expenses, rents, interim and administrative external support, PR, mission costs and miscellaneous administrative expenses:

Item	2013	2012
IT related expenses	809.094	921.840
Office rental, utilities and related services	735.973	714.180
Mission expenses	334.239	253.062
Interim support and external services	316.416	398.197
PR & Marketing expenses	295.725	280.000
Office supplies & Maintenance	190.596	187.590
Adm. Experts and related expenditure	59.736	112.275
Miscellaneous administrative expenses	83.346	48.623
TOTAL	**2.825.125**	**2.915.767**

"IT related expenses" include the IT services from Eurocontrol for the amount of EUR 721.849 in 2013 (EUR 876.680 in 2012).

Note 21: Other Operational expenses

These expenses comprise all Programme related activities that were performed in 2012 (estimated works achieved) and expenses related to contracts for Industrial support, Legal, Financial & Management support, Experts, launch of specific technical activities and the Programme Support Office (PSO) of Eurocontrol:

Item	2013	2012
Provision for Programme related work achieved (in kind contribution)	**235.965.947**	**248.826.190**
of which Eurocontrol Programme	*67.415.222*	*85.520.992*
Eurocontrol PSO	*1.703.000*	*686.860*
Other Members	*166.847.725*	*162.618.338*
Contributions considered cash in accordance with Annexe 2 of the aforementioned Eurocontrol/SJU agreement, realized in 2011 and recognized by the SJU in 2012	**11.218.416**	**-3.382.671**
Eurocontrol WP11 (Flight&Wing / Meteorological Info)	*2.478.000*	*-5.863.138*
Eurocontrol WPE (Long term research)	*4.629.416*	*1.481.080*
Eurocontrol WPG (Airspace Users, Military and Staff Associations)	*4.111.000*	*999.387*
Industrial support contract	9.752.000	9.751.000
Demonstration activities / Aire contracts	3.113.662	3.871.575
Programme Support Contract (Legal, Financial & Programme Management)	1.457.512	1.860.843
Associate Partners SJU	740.911	75.491
ATM Performance Model	242.660	0
Performance of economic studies / Business Cases	225.704	12.796
Experts	172.335	165.677
Airspace Users contracts	0	1.845.317
Other contracts	273.654	617.003
TOTAL	**263.162.801**	**263.643.221**

The following table provides the "*Provision for Programme related work achieved (in kind contribution)*" for the Other Members

All figures in EUR	Provision for Programme related work achieved (in kind contribution) 2013
AENA	7.296.424
DFS	9.575.544
DSNA	10.751.074
ENAV	11.311.939
NATS	8.299.020
NORACON	8.928.802
SEAC	1.719.919
FREQUENTIS	5.184.782
INDRA	19.135.802
NATMIG	8.362.921
SELEX	12.239.975
THALES	36.756.575
AIRBUS	16.791.975
ALENIA	5.494.867
HONEYWELL	4.998.106
TOTAL	**166.847.725**

Note 22: Financial operations revenues and expenses

Revenues

This amount comprises all non reimbursable interests received on cash and cash equivalents in 2012 by the SJU (net of taxes).

Expenses

This amount comprises bank charges and exchange rate differences.

2 Reports on implementation of the budget of the Joint Undertaking

2.1 General remarks

2.1.1 Establishing the budget

The final Budget, i.e. the Revised Budget approved by the Administrative Board on 12 December 2013 to take into account the transfers, included revenue appropriations for EUR 84.222.608, of which EUR 7.964.671 as Budget Outturn from the previous year. In 2013, the SJU established revenues amounted to EUR 84.141.537; EUR 105.486.020 were cashed by the SJU, of which EUR 77.535.515 from the European Union, EUR 7.681.057 from Eurocontrol and EUR 4.246.362 as cash contributions of the other Members.

In terms of expenditure, the budget amounted to EUR 64.312.985, of which EUR 64.066.631 was committed in 2013 (execution 99.6%) and EUR 99.963.004 paid in the same period.

2.1.2 Principle of equilibrium

The SJU is responsible for the development phase of the SESAR Programme which is expected to last until 2016. SESAR is a multi-annual programme. In this respect, the programme will be characterized during its life by an expected imbalance between revenues and expenditure. Considering the nature of the SJU Work Programme, the Administrative Board adopted the 2007-2008 Budget introducing the following interpretation with regard to the principle of equilibrium:

"*For the SJU the principle of equilibrium shall apply for the totality of the foreseen period for the development phase. That means that the total budget revenue of the foreseen lifetime of the SJU shall be in balance with the total budget expenditure of the same period. However, at no point of the existence of the SJU must cumulative commitment appropriations exceed the cumulative amount of revenue appropriations*."

2.1.3 Staff establishment plan

The SJU Staff Establishment Plan constitutes the document adopted by the Administrative Board defining the total number of positions by grade necessary to ensure the sound operational and financial management of the organization. These positions are filled by personnel recruited under the following types of contracts:

- Temporary Agents (TAs) contracts, for position requesting a long-term duration of the contract within the limit of the existence of the SJU such as for the Chief Operational Concept and Validation, the Chief Economics and Environment as well as some administrative functions such as the Head of Finance and Budget Sector, the Financial Officer, etc.
- Contractual Agents (CAs) contracts for some administrative support functions, where the TAs recruitment did not prove to be effective or for short term needs,
- Secondments of personnel of the SJU Members to the SJU in accordance with Article 8 of the SJU Statutes, especially where specific highly specialized and technical skills in the SESAR Programme domain are requested for the position,
- SNEs where Member States' experience is required.

Human Resources	2013	
	Authorised under the EU Budget	Actually filled as of 31/12/2013
Establishment plan posts:		
AD	33	32
AST	6	6
Total Establishment plan posts	**39**	**38**
Of which:		
- *Temporary Agents*	*32*	*29*
- *Secondment from SJU Members **	*7*	*6*
- *Contract Agents **	*0*	*3*
Seconded National Experts	**3**	**2**
Total staff	**42**	**40**

(*) These staff members are not additional to the 39 posts included in the Staff Establishment Plan approved by the Administrative Board of the SESAR Joint Undertaking, but they are contractual forms used by the SJU to fill in specific positions taking into consideration the needs and expertise requested. The same is applicable for the staff seconded by the Members to the SJU, in accordance with Article 8 of the SJU Statutes.

At the end of 2013, out of the 39 positions approved by the SJU Administrative Board in the SJU Staff Establishment Plan, 29 positions were covered by Temporary Agents, 3 positions by Contract Agents, 6 positions by personnel seconded to the SJU by its Members and 2 Seconded National Expert.

At year end, the SJU had two vacant positions, the position of Executive Director and 1 Seconded National Expert. The recruitment process is currently ongoing and it will be completed early 2014.

2.2 Budgetary outturn account

all figures in EUR	2013	2012
REVENUE RECEIVED FOR THE YEAR		
Contribution from the European Union	77.535.515	69.713.000
Contribution from Eurocontrol	7.681.057	33.253.619
Contributions from other Members	4.246.362	4.507.943
Other sources of contribution and revenue	182.298	57.054
TOTAL REVENUE (1)	**89.645.232**	**107.531.616**
TOTAL PAYMENTS MADE FOR THE YEAR		
Staff Expenditure	(5.630.436)	(5.165.051)
Administrative Expenditure	(2.723.917)	(2.847.453)
Operating Expenditure	(91.608.651)	(99.249.582)
TOTAL EXPENDITURE (2)	**(99.963.004)**	**(107.262.086)**
BUDGET SURPLUS of the year (3)=(1)-(2)	***(10.317.772)***	***269.530***
Total Budget Surplus previous year (4)	**15.840.788**	**15.571.258**
NEW TOTAL BUDGET SURPLUS (5)=(3)+(4)	***5.523.016***	***15.840.788***
COMMITMENTS STILL TO BE PAID (6) *(Carry Forwards from year Title 1&2 only)*	**(3.191.886)**	**(3.395.394)**
TOTAL BUDGET OUTTURN (7)=(5)+(6)	**2.331.130**	**12.445.394**

2.2.1 Revenue

all figures in EUR	1	2	3=2/1	4	5	6=5/4	7	8
Type of revenue	**Commitment appropriations**	**Actual Revenues established**	***% of budget***	**Payment appropriations**	**Actual Revenues received**	***% of budget***	**Outstanding (from 2013 only)**	**Outstanding (Total)**
Contribution from the European Union	59.881.720	59.881.720	*100,0%*	77.535.515	77.535.515	*100,0%*	59.881.720	355.199.485
Contribution from Eurocontrol	6.390.000	6.337.415	*99,2%*	7.681.000	7.681.057	*100,0%*		22.210.028
Contributions from other Members	4.246.361	4.246.362	*100,0%*	4.246.361	4.246.362	*100,0%*		
Other sources of contribution and revenue	5.739.856	5.711.369	*99,5%*	100.000	182.299	*182,3%*	486	486
Budget surplus previous year	7.964.671	7.964.671	*100,0%*	15.840.788	15.840.788			
TOTAL REVENUE	**84.222.608**	**84.141.537**	***99,9%***	**105.403.664**	**105.486.020**	***100,1%***	**59.882.206**	**377.409.999**

2.2.2 Expenditure

all figures in EUR	1	2	3=2/1	4	5	6 = 4 + 5	7	8=7/6	9	10
Type of expenditure	**Commitment approp.**	**Commitments**		**Payment appropriations**			**Payments**		**Commitments still to be paid**	**Commitments still to be paid**
			% of budget	*BDG 2013*	*from 2012**	*Total*		***% of budget***	***(2013 Carry Forwards only)***	***(Total)***
Staff Expenditure	5.770.000	5.578.146	*96,7%*	*5.770.000*	*132.613*	5.902.613	5.630.436	*95,4%*	1.341.096	1.344.356
Administrative Expenditure	3.141.233	3.086.733	*98,3%*	*3.141.233*		3.141.233	2.723.917	*86,7%*	1.850.791	1.890.177
Operating Expenditure	55.401.752	55.401.752	*100,0%*	*96.492.431*		96.492.431	91.608.651	*94,9%*	53.209.893	351.234.578
1. Studies/Development conducted by the SJU	*55.401.752*	*55.401.752*		*22.010.834*		*22.010.834*	*21.757.088*	*98,8%*	*53.209.893*	*98.819.206*
2. Studies/Development conducted by Eurocontrol										
3. Studies/Development conducted by other Members	*0*	*0*		*74.481.597*		*74.481.597*	*69.851.563*	*93,8%*		*252.415.372*
TOTAL EXPENDITURE	**64.312.985**	**64.066.631**	***99,6%***	***105.403.664***		**105.536.277**	**99.963.004**	***94,7%***	**56.401.780**	**354.469.110**
TOTAL REVENUE		**84.141.537**					**105.486.020**			
BUDGET SURPLUS		**20.074.906**					**5.523.016**			

**** only amounts needed in 2013***

2.2.3 Revenue In-Kind (Annexe I of the Budget)

Annexe I - In Kind contributions

all figures in EUR	1	2	3=2/1
Type of revenue	**Commitment appropriations**	**Actual Revenues established**	***% of budget***
Contribution from the European Union	0	0	
Contribution from Eurocontrol to be recognized	75.500.000	70.594.200	*93,5%*
Contributions from other Members to be recognized	0	0	
Other sources of contribution and revenu	0	0	
Budget surplus previous year	0	0	
TOTAL REVENUE	**75.500.000**	**70.594.200**	***93,5%***

2.2.4 Expenses In-Kind (Annexe I of the Budget)

Annexe I - In Kind contributions

all figures in EUR	1	2	3=2/1
Type of expenditure	**Commitment appropriations (Final budget)**	**Actual Commitments**	***% of budget***
Staff Expenditure	0	0	
Administrative Expenditure*	0		
Operating Expenditure	75.500.000	70.594.200	*95,3%*
*1. Studies/Development conducted by the SJU**	*0*		
*2. Studies/Development conducted by Eurocontrol**	*75.500.000*	*70.594.200*	*95,3%*
3. Studies/Development conducted by other Members	*0*	*0*	
TOTAL EXPENDITURE	**75.500.000**	**70.594.200**	***95,3%***
TOTAL REVENUE		**70.594.200**	
BUDGET SURPLUS		**0**	

2.2.5 Notes to the budgetary outturn account

Note B.1: Contribution from the European Union

In 2013, the European Union's commitment of EUR 59.881.720 from the FP7 funds completed the full EUR 700.000.000 contribution foreseen. Actual revenues received by the SJU from these commitments amounted to EUR 77.535.515 during 2013 (EUR 42.940.846 from FP7 and EUR 34.594.669 from TEN-T). At the end of 2013, the cumulative European Union commitments and revenue movements are described here below:

	Budget appropriations	Actual commitments	Actual revenues	Outstanding
FP7 funds	350.000.000	350.000.000	147.379.846	202.620.154
TEN-T funds	350.000.000	350.000.000	197.420.669	152.579.331
TOTAL EU	***700.000.000***	***700.000.000***	***344.800.515***	***355.199.485***

Note B.2: Contribution from Eurocontrol

During 2013, Eurocontrol a) realized the Programme activities and b) provided the SJU with the services described here below, under the agreement between the SJU and Eurocontrol of 12 June 2009.

Eurocontrol contributed to the SJU with the following:

contributions considered cash in accordance with Annexe 2 of the aforementioned Eurocontrol/SJU agreement, realized in 2012 and/or previous years and recognized by the SJU in 2013

Total EUR 7.681.057 of which
- EUR 183.725 in terms of staff seconded to the SJU;
- EUR 1.155.501 related to IT and other administrative services;
- EUR 3.956.345 related to contracts let by Eurocontrol on behalf of the SJU related to WPE;
- EUR 1.136.862 related to contracts let by Eurocontrol on behalf of the SJU related to WP11;
- EUR 1.248.624 related to contracts let by Eurocontrol on behalf of the SJU related to Professional Staff Associations and Military experts.

in kind contributions (section 2.2.3 - annexe I of the Budget)

- EUR 1.703.000 related to PSO for 2013, still to be validated. In 2008, Eurocontrol established a Unit – the Project Support Office (PSO) – hosted by the SJU in order to provide the necessary support in the management of the SESAR Programme. PSO provides programme management support to the SJU in strict coordination with the other SJU Teams. The number of staff to be part of this Office by the end of 2013 is 20 persons; nevertheless 5 positions were vacant. The PSO staff is covered by an agreement between Eurocontrol and the SJU. The PSO staff assigned to the SJU for the execution of this Agreement shall remain subject to the Eurocontrol's staff regulations and rules. Furthermore, the PSO Manager is placed under the hierarchical authority of Director SESAR at Eurocontrol but reports functionally to the SJU Executive Director. The PSO staff is placed under the sole authority of the PSO Manager. The PSO Manager determines, in coordination with the SJU Executive Director, the tasks the PSO Staff carries out.

  Taking into consideration the agreement governing the PSO, the costs of the PSO are part of the in-kind contribution of Eurocontrol to the SJU and are not part of the running costs of the SJU.;

- EUR 68.891.200 to the Programme activities realized by Eurocontrol during 2013, still to be validated.

Eurocontrol
Budget Accounting

Revenue	**2008**	**2009**	**2010**	**2011**	**2012**	**2013**	**2008 - 2013**
Appropriations	***actual***	***actual***	***actual***	***actual***	***actual***	***actual***	***Total***
Cash	10,0	9,0	2,9	8,2	30,0	0,0	**60,1**
Cash services	-	9,4	3,3	12,8	11,7	7,7	**44,9**
In Kind	-	20,1	52,3	69,8	74,8	70.6	**287.6**
Total	**10,0**	**38,5**	**58,5**	**90,8**	**116,5**	**78,3**	**392,6**

Accrual Accounting

To be recognized:							
Cash services	*0,7*	*8,7*	*2,6*	*13,1*	*11,7*	*7,7*	
In Kind	*0,3*	*13,2*	*23,6*	*46,2*		*145.4*	
Contributions established							
Cash	10,0	9,0	2,9	8,1	30,0	0,0	**60,0**
Cash services	-	0,7	8,1	3,0	3,3	7,7	**22,8**
In kind	-	0,3	11,3	27,4	63,5	0,0	**102,5**
Total	**10,0**	**10,0**	**22,3**	**38,5**	**96,8**	**7,7**	**185,3**

Note B.3: Contribution from other Members

In accordance with the decisions of 24 March and 12 June 2009 of the Administrative Board to award the activities to the SJU Members for a gross amount of EUR 1.188.981.000 in terms of in-kind contributions and EUR 594.490.499 as co-financing, during 2013 the SJU went through a Reallocation and IBAFO III processes which resulted in a change of the total amount of the Members in kind contributions as of 1 January 2014. The Members' in-kind contributions are now amounting to EUR 1.112.603.775 to which EUR 556.122.000 corresponds in terms of maximum co-financing. The total maximum co-financing has been committed by the SJU by year end 2013. The Annual Cash Contributions from other Members were fully cashed in during 2013 and amounted to EUR 4.246.362 as planned.

The tables below provide detailed information on the degree of implementation of the maximum co-financing per Member in terms of commitment and payments. The amount of EUR 71.537.111 was already committed as global commitment in 2013 and it will be allocated per Member during 2014.

	Total	aena	dfs	dsna	enav	nats	noracon	seac
Maximum Co-Financing	556.122.000	31.092.403	35.949.906	33.681.509	35.477.474	32.223.899	31.130.942	8.311.184
Commitments	484.584.889	28.671.014	29.863.815	28.370.485	29.919.645	28.640.570	26.941.557	7.045.977
To be committed	**71.537.111**	**2.421.389**	**6.086.091**	**5.311.024**	**5.557.829**	**3.583.329**	**4.189.385**	**1.265.207**
Commitments	484.584.889	28.671.014	29.863.815	28.370.485	29.919.645	28.640.570	26.941.557	7.045.977
Usage of commitments	196.912.470	11.505.922	13.375.157	7.626.026	12.782.546	9.742.264	12.315.563	3.089.255
To be cleared	**287.672.419**	**17.165.092**	**16.488.658**	**20.744.459**	**17.137.099**	**18.898.306**	**14.625.994**	**3.956.722**
Commitments	484.584.889	28.671.014	29.863.815	28.370.485	29.919.645	28.640.570	26.941.557	7.045.977
Payments	303.583.592	16.048.997	19.452.808	14.193.009	19.401.151	15.326.353	14.399.951	3.089.255
RAL	**181.001.296**	**12.622.017**	**10.411.007**	**14.177.476**	**10.518.494**	**13.314.217**	**12.541.606**	**3.956.722**

	frequentis	indra	natmig	selex	thales	airbus	alenia	honeywell
Maximum Co-Financing	15.646.988	59.579.722	19.801.976	44.027.116	115.501.881	54.414.389	18.970.998	20.311.613
Commitments	13.798.356	52.614.614	16.893.243	40.283.791	101.928.846	46.078.541	16.180.046	17.354.389
To be committed	**1.848.632**	**6.965.108**	**2.908.733**	**3.743.325**	**13.573.035**	**8.335.848**	**2.790.952**	**2.957.224**
Commitments	13.798.356	52.614.614	16.893.243	40.283.791	101.928.846	46.078.541	16.180.046	17.354.389
Usage of commitments	5.958.101	18.109.583	4.862.244	18.430.279	45.008.661	20.857.366	5.745.328	7.504.175
To be cleared	**7.840.255**	**34.505.031**	**12.030.999**	**21.853.512**	**56.920.185**	**25.221.175**	**10.434.718**	**9.850.214**
Commitments	13.798.356	52.614.614	16.893.243	40.283.791	101.928.846	46.078.541	16.180.046	17.354.389
Payments	10.208.030	31.846.920	7.451.102	29.082.735	72.524.104	31.476.350	8.802.194	10.280.635
RAL	**3.590.326**	**20.767.694**	**9.442.141**	**11.201.056**	**29.404.742**	**14.602.191**	**7.377.852**	**7.073.754**

Note B.4: Other sources of contribution and revenue

The revenues include interest yielded on the cash contributions paid to the SJU. In terms of actual commitments this amount is net of interest matured on the EC contributions that shall be paid back to the Commission (see also Note 13 to the financial statements). During 2013 the SJU reimbursed to the Commission the amount of EUR 79.411 related to 2012 interests.

Note B.5: Staff expenditure

This Article of the budget includes all staff related costs such as salaries, social security, taxes, insurances, mission costs, recruitment, secondments and temporary support:

all figures in EUR	1	2	3=2/1	4	5	6 = 4 + 5	7	8=7/6
Staff expenditure	**Commitment approp.**	**Commitments**		**Payment appropriations**			**Payments**	
			% of budget	*BDG 2013*	*from 2012 **	*Total*		***% of budget***
Staff Expenditure as per Staff Est.Plan	3.370.854	3.266.919	*96,9%*	*3.370.854*		3.370.854	3.259.515	*96,7%*
Contract Agents, Interim Staff	489.146	468.189	*95,7%*	*489.146*		489.146	467.200	*95,5%*
Secondments From Members	1.180.000	1.180.000	*100,0%*	*1.180.000*	*132.613*	1.312.613	1.312.613	*100,0%*
Seconded National Experts	170.000	103.038	*60,6%*	*170.000*		170.000	103.038	*60,6%*
Mission Costs	370.000	370.000	*100,0%*	*370.000*		370.000	346.333	*93,6%*
Other Staff Expenditure	190.000	190.000	*100,0%*	*190.000*		190.000	141.737	*74,6%*
TOTAL	**5.770.000**	**5.578.146**	***96,7%***	***5.770.000***		**5.902.613**	**5.630.436**	***95,4%***

**** only amounts needed in 2013***

The amount of the cumulative carry forward related to the Staff Expenditure, EUR 1.344.356, is due mostly to the cost of the *Secondments from Members* and *Mission* for which the SJU will receive the relative invoices/supporting documents during 2014 together with the IFS 2013.

Note B.6: Administrative expenditure

Administrative expenditures include the administrative costs such as office supplies (printing, copiers, translation, publications, consumable office material), utilities (water, electricity, telecommunications costs), office rental and associated charges, legal, financial and fiscal expertise for administrative needs and all insurances not related to staff as well as expenses incurred for the activities of the Administrative Board[6].

This post furthermore includes the procurement, rental and maintenance of IT equipment, furniture and other technical facilities. The IT infrastructure including on-site and remote support is provided mainly by Eurocontrol as part of its services to the SJU:

all figures in EUR	1	2	3=2/1	4	5	6 = 4 + 5	7	8=7/6
Administrative Expenditure	**Commitment approp.**	**Commitments**		**Payment appropriations**			**Payments**	
			% of budget	*BDG 2013*	*from 2012 **	*Total*		***% of budget***
Rental of Buildings and Associated Costs	950.600	920.600	*96,8%*	*950.600*		950.600	825.904	*86,9%*
Movable Property And Associated Costs	50.000	50.000	*100,0%*	*50.000*		50.000	31.752	*63,5%*
PR and Events	300.000	300.000	*100,0%*	*300.000*		300.000	272.067	*90,7%*
Postage and Telecommunications	206.000	206.000	*100,0%*	*206.000*		206.000	171.747	*83,4%*
Administrative Board Expenditure	20.000	4.000	*20,0%*	*20.000*		20.000	4.637	*23,2%*
Current Administrative Expenditure	143.000	134.500	*94,1%*	*143.000*		143.000	104.166	*72,8%*
IT Expenditure And Technical Facilities	1.431.633	1.431.633	*100,0%*	*1.431.633*		1.431.633	1.293.167	*90,3%*
Administrative Support Services	40.000	40.000	*100,0%*	*40.000*		40.000	20.477	*51,2%*
TOTAL	**3.141.233**	**3.086.733**	***98,3%***	***3.141.233***		**3.141.233**	**2.723.917**	***86,7%***

[6] Expenses referred to in Article 14 of the Administrative Board's rule of procedure and other costs directly linked to the activities of the Board.

The amount of the cumulative carry forward related to the Administrative Expenditure, EUR 1.890.177, is due mostly to the cost of the *IT Expenditure and Facility provided* by Eurocontrol that will be invoiced in 2014.

Note B.7: Studies and development conducted by the Joint Undertaking

This article of the budget contains programme related activities directly managed by the SJU as specified in the Annual Work Programme.

all figures in EUR	1	2	3=2/1	4	5	6=5/4
Studies/Development by SJU	**Commitment approp.**	**Commitments**	***% of budget***	**Payment Appropriations**	**Total Payments**	***% of budget***
Ad Hoc Studies	1.000.000	1.000.000	*100,0%*	552.560	552.560	*100,0%*
AIRE Phase 2				0	0	
Airports Expertise (ACI)	300.000	300.000	*100,0%*	21.793	21.793	*100,0%*
Airspace Users (ECTL)	4.200.000	4.200.000	*100,0%*	694.000	693.826	*100,0%*
Airspace Users 1				270.320	270.320	*100,0%*
Airspace Users 2 (Low-cost…)				0	0	
Associates of the SJU				357.402	304.902	*85,3%*
ATMPP Strategic Performance Partnership	120.000	120.000	*100,0%*	53.787	53.787	*100,0%*
Demonstration Activities ('12)				2.208.362	2.208.362	*100,0%*
Demonstration Activities ('13)	5.000.000	5.000.000	*100,0%*	851.963	813.502	*95,5%*
Demonstration Activities ('14)	30.000.000	30.000.000	*100,0%*	0	0	
Definition Phase RPAS	3.000.000	3.000.000	*100,0%*	0	0	
Independent Experts	300.000	300.000	*100,0%*	260.044	260.044	*100,0%*
Industrial support (Phase 2)	7.614.000	7.614.000	*100,0%*	9.456.511	9.300.000	*98,3%*
Military and Professional Staff Associations	970.000	970.000	*100,0%*	555.000	554.797	*100,0%*
NSA Expertise	220.000	220.000	*100,0%*	24.608	24.608	*100,0%*
Programme Management Support	1.977.752	1.977.752	*100,0%*	1.551.817	1.551.817	*100,0%*
Provision for Military Studies				0	0	
Scientific Committee				59.460	53.563	*90,1%*
Security Study	700.000	700.000	*100,0%*	0	0	
WP11				1.136.862	1.136.862	*100,0%*
WPE				3.956.345	3.956.345	*100,0%*
TOTAL	**55.401.752**	**55.401.752**	***100,0%***	**22.010.834**	**21.757.088**	***98,8%***

Total Payment Appropriations approved in the Revised Budget 2013 for this Chapter were EUR 21.158.871. Until 31/12/2013 EUR 851.963 in terms of payment appropriations were transferred within the Operational Budget Title 3 (and within the authority of the Executive Director) to arrive to final Payment Appropriations of EUR 22.010.834.

Note B.8: Studies and development conducted by the Members

This position covers the commitments for Co-Financing to the 15 Members of the SJU broken down by Member and Project. During 2013, EUR 69.851.563 were paid almost entirely as Co-financing.

2.3 Reconciliation between budgetary and financial accounts

all figures in EUR		2013
NET EXPENSES FOR ACTIVITIES OF THE YEAR (EOA)		**(270.816.554)**
1. Adjustment for items not included in the budgetary result but included in the economic result		
Increase/(Decrease) of Unpaid invoices at year end but booked in charges	+	296.616
Increase/(Decrease) of cumulative Depreciation of intangible and tangible fixed assets	+	507.361
Increase/(Decrease) of Provisions/Liabilities/Contributions to be validated	+	73.919.586
Decrease/(Increase) of Recovery orders issued during year not cashed in by year end	-	(37.708)
Increase/(Decrease) of Debts towards EU-Institutions	+	47.109
Subtotal 1		**74.732.964**
2. Adjustment for items included in the budgetary result but not included in the economic result		
Increase/(Decrease) of Asset acquisitions	-	(345.051)
Decrease/(Increase) of Pre-financing	+	20.787.597
Increase/(Decrease) of Members' Contributions	+	165.764.189
Decrease/(Increase) of Deferred charges (Prepaid expenses of next year)	-	(620.183)
Subtotal 2		**185.586.553**
3. Reconciliation items between Budget and General Accounts (Payments)		
Cash outs in banks but not in Budgetary reports (+)	+	*158.105*
Cash ins in Budgetary reports but not in Banks (+)	+	*30.000*
Cash ins in banks but not in Budgetary reports (-)	-	*(9.305)*
Cash outs in Budgetary reports but not in Banks (-)	-	*0*
Remaining reconciliation items not identified	+/-	*465*
Subtotal 3		**179.265**
BUDGET OUTTURN OF THE YEAR		**(10.317.772)**
Balance Budget Outturn Account 2012	+	15.840.788
Payment appropriations carried over to 2013 (RAL)	-	(3.191.886)
BUDGET OUTTURN BALANCE		**2.331.130**

3 Report on the budgetary and financial management during the year

3.1 Main aspects

The following provides a broader view on the 2013 progress and achievements.

Building on the 2012 results and looking forward at the 2014 vision, the SESAR management established the objectives to be reached in 2014 and the intermediary targets to be achieved by the end of 2013. The planned activities leading to the long term Programme's objectives have been broken down to ensure that the R&I Programme was focused not only on the achievement of its mission but on concrete research and innovation progress, including quick wins.

The 2013 objectives were defined as a percentage progress to be realised within the year, towards the full achievement set for the 2014. However, during 2013 it became clear the need to reprioritise the SJU activities in order to align them with the European ATM Master Plan 2012, the progress on deployment and the Pilot Common Project, the results on the Programme review, etc. which impacted the progress achieved during 2013 as well as requires a revision of the 2014 objectives.

The SJU Vision 2014 is the following:

The SJU partnership has successfully introduced innovations, bringing measurable performance benefits to the worldwide aviation community

The strategic objectives together with an assessment of the achievement at year-end 2013 are:

OBJECTIVE DESCRIPTION	SUCCESS MEASUREMENT INDICATORS	Progress achieved by end 2013
1. *SESAR procedures, technology/tools and airspace design solutions enabled by the Initial 4D capability have demonstrated performance benefits in terms of efficiency, safety, capacity and predictability* In 2013, activities focused on the evolution on the validation of the 4D trajectory coupled with CTA in mixed traffic environment conditions. Nevertheless, contrary to initial expectations, ATC procedures using 4D capability need further refining for traffic separation and sequencing and the benefits in terms of flight efficiency will be measured in different operating environments. The EXE-04.03-VP-324 performed in the context of Release 3 highlighted positive impact on controller situation awareness and efficiency, together with fuel consumption reduction mainly thanks to the increased use of vertical separation and early descents. The EXE-04.03-VP-463 aimed at validating increased automation in the 4D trajectory negotiations between air and ground as well as the validation of the use of the down-linked EPP in additional tools such as workload and conflict detection/display by analysis of the evolution of the EPP and ground based TP during coupled validation sessions.	*Step 1 fuel efficiency target with significant improvements for other KPA´s*	*AWP 2013 Target 2013 50%* Actual 30%

OBJECTIVE DESCRIPTION	SUCCESS MEASUREMENT INDICATORS	Progress achieved by end 2013
i4D procedures in mixed traffic environment will be validated in 2014. Additional work will be required to enrich the ground conflict detection systems with the trajectory down linked from the aircraft. Based on an intermediate version of the performance report of Project B5 (Step 1 - Cycle 2 - Deliverable D68), the objective is 30% completed in 2013.		
2. *Technological and operational innovations in the airport domain are ready for deployment and SESAR AOP/AOC/NOP integration has demonstrated positive network performance.* In release 3, EXE-06.03.01-VP-609 aimed at assessing improved arrival predictability and its propagation to departure predictability as well as at reducing arrival traffic bunching effect. This activity addressed topics such as the connection of the Airport operations Plan with the Network Operations Plan. 2013 successfully delivered as well as the Time Based Separation SESAR Solution aiming at keeping the airport capacity when arrival traffic is impacted by strong headwind conditions. Results have been made available through the completion of the Release 2 and are now being used for the necessary standardisation and regulatory activities.	*At least 10 Airports demonstrates increased predictability and less delays (MTS)*	*AWP 2013 Target 2013 60%* Actual 60%
3. *SESAR partners commit to SESAR Project innovative technological / operational results in their medium term investment plans.* In 2013, the SJU worked on the delivery of “packages” which formalize the end of the planned R&D activities on a given operational procedure or technology. Although still under development and not yet published, the various topics have been identified through Releases 1 and 2 and widely made available. In 2013, the manufacturing industry, ANSPs and Airports, 6 out of the 15 Members, shared plans showing convergence of investments and deployment intention towards technology and procedures reflecting SESAR solutions. Although this is not yet a firm commitment, it shows a solid intention to materialize SESAR development in industrial products and deployment investments.	*> 5 projects*	*AWP 2013 Target 2013 40%* Actual 40%

OBJECTIVE DESCRIPTION	SUCCESS MEASUREMENT INDICATORS	Progress achieved by end 2013
The mid-term investment plans are expected to be part of the deployment activities, outside the remit of the SJU; however the SJU communication on benefits linked to innovations will provide strong incentives for inclusion in mid-term investment plans.		
4. *SWIM-based applications contribute to efficient implementation of Airspace Users preferred flight routes and profiles.* In 2013 the interoperability of flight planning systems supporting the free routing operations is in validation using SWIM profiles. Building on the success of the 2012's edition, the second SESAR SWIM Master Class took place from June to November 2013. More ATM data providers are entered in the game, offering ATM Service or Application development teams a wider scope of data and services to exploit in their SWIM-enabled applications or web-services. The activity brought together 64 international teams actively developing and demonstrating their SWIM-enabled applications. It successfully demonstrated the ability of ATM stakeholders to share their experiences and best practices in implementing the concept of SWIM. In doing so the Master Class has become an important platform through which to build a critical mass of knowledge and excellence about SWIM and to translate the concept into viable solutions. Finally the EXE-04.03-VP-022 of Release 3 partially demonstrated that OLDI (On-Line Data Interchange) mechanism can be replaced with Flight Object to pass information between ACC and support SESAR concept of operations of trajectory management.	*SWIM benefits demonstrated for Airline Operation Centres-Air Traffic Control services leading to Step 1 improvement of flight predictability*	*AWP 2013 Target 2013 30%* Actual 30%

OBJECTIVE DESCRIPTION	SUCCESS MEASUREMENT INDICATORS	Progress achieved by end 2013
5. *The SESAR Controller Working Position prototype demonstrates performance gains through its adaptability to efficiently integrate new functionality.* In 2013 activities focused on the integration of new functionalities and decision making tools in the human machine interface of the controller working position. In Release 3, EXE-04.08.01-VP-239 validated the usage of enhanced Short Term Conflict Alerts using DAPs (Down linked Aircraft Parameters). Initial results in accordance with ATCOs' feedback confirm that the use of both SFL (Selected Flight Level) and TAR (Track Angle Rate) DAPs provide improvements in the STCA tool (reduction of nuisance alerts and ATCOs' workload, increased ATCOs' trust in the STCA, increased ability to manage traffic).	*SESAR CWP supports 4D trajectory management and complies with Human Factors requirements; and at least 5 service providers will start investing in CWP new functionalities*	*AWP 2013 Target 2013 60%* Actual 60%
6. *SESAR material to support standards has been proposed to the EC, ICAO and Industry Standardisation bodies for development into published standards and policies.* 3 standards (ED-114A, ED-143, update of ED-75) are well advanced and are be proposed. Beside the above, the following standards are in the process of being approved: ED 92, ED 220, ED 221, ED 222, ED 223, ED 224, ED 228, ED 229, ED 230, ED 231. SESAR has provided contributions to all of them directly or through the SJU Members.	> 10 standards proposed	*AWP 2013 Target 2013 40%* Actual 40%
7. *Through the SJU PPP, SESAR Staff have become world leaders in creating a culture of innovation, cooperation and accountability to deliver.*	*Positive result of Stakeholder, Staff & Member Survey (satisfaction rate>75%)*	*AWP 2013 Target* *Success of SJU participation to CANSO*

OBJECTIVE DESCRIPTION	SUCCESS MEASUREMENT INDICATORS	Progress achieved by end 2013
Achieved		*World ATM Congress, ICAO Air Transport Conference and General Assembly* Actual100%
8. *Results from SESAR long term research activities are embedded into the rest of the R&I Programme and prove the effective link between Innovation and R&D.* In 2013 the SJU has coordinated and participated in: - ACARE - Work Package E - Scientific Committee - EC Coordination (Framework Programme) ensuring the link between Innovation and R&D. This work will be continued during 2014, especially in view of the preparation of long term research activities of the Programme 2020	*On going WPE process of research networks and projects have made a positive impact in other WP´s (Three networks fully operating and delivering see section 4.5)*	*AWP 2013 Target 2013* *On going* Actual: On going

As regards Release 3, of the 19 exercises originally in its scope, 10 exercises were executed (representing a bit less than 70% of the total number of exercises originally planned), 3 were completed in January 2014, 4 are moved to Release 4, 1 is moved to Release 5 and 1 has been cancelled.

Release 4 definition has started in June 2013 and continued along the year in full coordination with the SJU's Members. Release 4 includes 20 exercises (among which 4 are moved from Release 3) clustered into 13 OFAs.

Projects not directly involved in the exercises will continue performing applied and pre- industrial research to ensure its reaching the necessary maturity levels in view of the next Releases.

The Programme Control Group continuously monitors the programme execution and the accurate implementation of mitigation actions where risks might arise and have an impact on the delivery of projects.

In terms of resource consumptions (FTE), the available data (2013-Q4) indicated an overall under consumption in the order of 15% compared to the planning. It is expected that the implementation of

the Reallocation/BAFO III process will refocus the resources against the programme priorities and will enable to further increase the percentage of plan achieved and the timely production of deliverables.

Overall the number of R&D and Management Projects has reached 370 of which 45 belong to WP E Long Term Research, 9 to the WP 11 Flight Operations and Centre System, and 12 are resulting from the IBAFO III. Compared to the Programme situation at the end of 2012, 24 projects were initiated, 48 Projects were merged as result of the Reallocation 2013. The number of projects in execution phase stands now at 282. Only 3 projects, excluding those of IBAFO III, are still to be initiated (see table below).

		As of 31.12.2012	As of 31.12.2013	
Total number of Projects in the R&I Programme		**336**	**370**	
of which				
Projects initiated		**331**	**355**	95,9%
of which	*cancelled projects*	3	3	0,8%
	suspended projects	8	15	4,10%
	merged into others		48	12,9%
	still under initiation	5	4	1,1%
	closed projects	3	3	0,8%
	Projects in execution phase	***312***	***282***	*76,2%*
Projects to be initiated (excluding WPE)[7]		***5***	***3***	*0,8%*

IBAFO III		12	3,3%

Among the specific activities performed in 2013, it is to be mentioned the support provided to the EC in drafting a proposal on the content of a Pilot Common Project, in preparing the Deployment Phase and in drafting the necessary documents underlying the proposal for the SJU' extension.

The Annual Activity Report 2013 of 31 March 2014 provides a detailed overview of the activities realized and objectives achieved in 2013.

3.2 Financial situation and events which had a significant influence on activities during the year

3.2.1 Financial situation

As detailed in Part 1 and 2, the SJU has a budget turnout of EUR 2.331.130 at the end of 2013 compared to EUR 12.445.394 of the previous year (budget accounts). It should be noted that 2013 will be the last year of commitment of the EU contribution to the SJU. The budget outturn at the end of 2013 together with the contributions that will be received still by the other Members in the period 2014-2016 will allow the SJU to proceed towards the completion of its activities and deliver the agreed SESAR Programme, in particular Step 1 and 2 of the European ATM Master Plan 2012.

The Running Costs of the SJU - in terms of commitments - were financed as follow:

[7] It should be noted that 2013 WPE initiated projects are the results of calls launched in 2012 and therefore were not included in the "projects to be initiated" at the end of 2012.

Running Expend Commitments	*Actual* 2007-2008	*Actual* 2009	*Actual* 2010	*Actual* 2011	*Actual* 2012	*Actual* 2013	*Total* 2007 - 2013
Title 1	3,2	4,0	5,0	5,4	5,3	5,8	**28,6**
Title 2	1,5	3,9	3,0	3,1	2,9	2,9	**17,4**
Total	**4,7**	**7,9**	**8,0**	**8,5**	**8,2**	**8,7**	**46,0**
Funded with							
EU	4,0	5,5	-	-	2,2	4,1	**15,8**
Eurocontrol	0,7	2,4	8,0	5,8	1,1	1,2	**19,2**
Other Members	-	-	-	2,7	4,9	3,4	**11,0**
Total	4,7	7,9	8,0	8,5	8,2	8,7	**46,0**
Title 3	9,4	307,7	109,8	138,7	140,5	55,4	**761,5**
In Kind	-	256,8	148,2	181,9	191,4	64,9	**843,2**
Total (Titles 1,2,3)	**14,1**	**572,5**	**265,9**	**329,1**	**340,2**	**128,9**	**1.650,7**
Running vs Total Annual %	*33,5%*	*1,4%*	*3,0%*	*2,6%*	*2,4%*	*6,7%*	*2,8%*
Running vs Total Cumulative %		*2,2%*	*2,4%*	*2,5%*	*2,5%*	*2,8%*	*2,8%*

In order to ensure that each member contributes proportionally equally to the running costs of the SJU, the Accounting Officer adopted a decision in 2010 to ensure that the running costs are financed with the contributions of each Member.

3.2.2 Protocol on the Privileges and Immunities of the European Communities

With the entry into force on 1 January 2009 of Council Regulation (EC) 1361/2008 modifying Council Regulation (EC) 219/2007, the "*Protocol on the Privileges and Immunities of the European Communities*" shall apply to the SJU. Insofar as taxes and customs duties are concerned, that Protocol shall apply to the Joint Undertaking as from 15 October 2008". On 30 March 2009, the SJU signed with the Belgian authorities an Administrative Agreement which implements these provisions.

3.3 Summary information on the transfers of appropriations

3.3.1 Transfers of revenue appropriations

all figures in EUR	COMMITMENTS			PAYMENTS		
Type of revenue	**Initial appropriations**	***Transfers/ Modifications***	**FINAL appropriations**	**Initial appropriations**	***Transfers/ Modifications***	**FINAL appropriations**
European Union Contribution	59.881.720	*0*	59.881.720	91.631.020	*-14.095.505*	77.535.515
Contribution from Eurocontrol	12.790.000	*-6.400.000*	6.390.000	12.790.000	*-5.109.000*	7.681.000
Contributions from other Members	4.246.361	*0*	4.246.361	4.246.361	*0*	4.246.361
Other Revenue	100.000	*5.639.856*	5.739.856	100.000	*0*	100.000
Budget Surplus previous year	0	*7.964.671*	7.964.671	0	*15.840.788*	15.840.788
TOTAL REVENUE	**77.018.081**	***7.204.527***	**84.222.608**	**108.767.381**	***-3.363.717***	**105.403.664**

Initial appropriations as adopted by SJU Administrative Board on 19 December 2012.
Final appropriations as adopted by SJU Administrative Board on 12 December 2013.

3.3.2 Transfers of expenditure appropriations

all figures in EUR	COMMITMENTS			PAYMENTS		
Type of expenditure	**Initial appropriations**	***Transfers/ Modifications***	**FINAL appropriations**	**Initial appropriations**	***Transfers/ Modifications***	**FINAL appropriations**
Staff Expenditure	5.970.000	*-200.000*	5.770.000	5.970.000	*-200.000*	5.770.000
Administrative Expenditure	3.274.600	*-133.367*	3.141.233	3.274.600	*-133.367*	3.141.233
Operating Expenditure	67.773.481	*-12.371.729*	55.401.752	99.522.781	*-3.030.350*	96.492.431
TOTAL EXPENDITURE	**77.018.081**	***-12.705.096***	**64.312.985**	**108.767.381**	***-3.363.717***	**105.403.664**

Initial appropriations as adopted by SJU Administrative Board on 19 December 2012.
Final appropriations as adopted by SJU Administrative Board on 12 December 2013.